## **ANNUAL REPORT**

2019



# Summary





Front Cover: St. Anthony's Chapel, Edinburgh, Scotland Rebecca Kuang ('18)

# REPORT FROM THE EXECUTIVE DIRECTOR & PRESIDENT

Throughout 2019, the Association of Marshall Scholars (AMS) worked with alumni and the British Government to strengthen the Marshall Scholarship program, build a sense of community, and increase recognition for the work of Marshall Scholars continuing to have a vital, positive, public impact around the globe.

Thanks to the many individuals who contributed their time, resources, and expertise over theyear; the 2020 Marshall Scholarship class is among the scholarship's most diverse, representing a wide diversity of cultural, academic, institutional and socio-economic backgrounds. Over one-third of this year's class are from minority backgrounds and 61% of this year's class are female scholars. Additionally, the AMS has been able to expand programming to include an annual Marshall Forum, regional events across the country, and an annual UK-US Legislative Exchange with members of Congress. These efforts build upon a five-year strategic review (initiated in 2014-2015), which highlighted Marshall support for building a sense of community, raising Marshall Scholarship visibility, and supporting US/UK ties.

# Scholarship

The British Government announced 46 recipients of the 2020 Marshall Scholarships, the second-largest class in the scholarship program's 66-year history. Chosen following a rigorous selection process, the highly accomplished university students and recent graduates from across the United States will take up degree courses at leading British universities in a wide variety of disciplines beginning in September 2020. Over one-third of scholars hail from state or public universities and five from military service academies. Overall, the 2020 class also represents a wide range of academic backgrounds and includes entrepreneurs, documentary filmmakers, record-holding Division I athletes, Shakespearean actors and climate scientists.

The AMS continues to help convene a standing committee on Scholarship outreach and diversity efforts with representatives from the MACC, British Embassy, Selection Committee, the AMS, and recent and current Scholars. We are grateful for the commitment of many alumni, the Scholarship Reading and Selection Committee members and chairs, the MACC commissioners and the MACC chair, Christopher Fisher, and so many others who have raised their voices in support of the Scholarship and its significant impact to a lasting special relationship between the UK the US.



# Engagement

Marshall Scholar engagement continues to increase, enabling the AMS to deepen its strategic initiatives, build its programming and financial base of support, and further public diplomacy and visibility for the Marshall Scholarship program. In 2019 the AMS received financial support from 336 Marshall Scholars, including 59 new donors and 4 foundations; and benefited from over 270 Marshalls, including the Advisory Board and its chairman, W. N. Harrell Smith, the AMS Board of Directors and Officers, and many other alumni who volunteered time, counsel, and leadership as advisors, directors, officers, regional events coordinators, outreach volunteers, selection and application reading committee members, and communications and partnership support.



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In 2019, the AMS welcomed over 700 event attendees to our regional, partner and Marshall Forum programming. The 21 events included gatherings held in 9 locations: New York, San Francisco, Seattle, London, Los Angeles, Boston, Chicago, Washington DC, and Aspen, Colorado

For some of these, such as the San Francisco Consular reception for Marshall, Rhodes and Gates Scholars in May and the DC orientation for new scholars in September, the AMS worked closely with officers of the British Government to produce a rich and impactful program with alumni of the Marshall Scholarship program.

Highlights from the 2019 AMS regional event offerings included several themed Marshall Salon dinners; a behind the scenes discussion on the United Nations with Permanent Representative to the United Nations from the United Kingdom, Ambassador Karen Pierce, followed by a private tour of the United Nations, led by Sophie Rutenbar (2007); the AMS Annual Meeting & Reunion in Aspen, CO, featuring a conversation on "Digital Currency, Blockchain and the Future of Commerce" between Mitch Edwards (1982), CFO, Chia Network; and Bryan Leach (2000), CEO, Ibotta; and a spoken word performance by Deshawn McKinney (2017). In addition to regional and partner events, the AMS invited alumni to host the 2019 Scholars in small dinners as part of the UK Embassy-led orientation program for 2019 Scholars, and helped facilitate a conversation on art between Arvind Manocha (1994), CEO of Wolftrap and Avery Willis Hoffman (2000) Public Program Director at the Park Avenue Armory moderated by Nell Breyer. The reception and discussion were held by the Acting Ambassador at the British Residence in Washington DC before approximately 125 Marshall Scholars and invited guests.

## ANNUAL EVENT: Marshall Forum

On April 11, 2019 the AMS hosted the third consecutive Marshall Forum: a US-UK Strategic and Economic Dialogue at the Carnegie Endowment for International Peace, on the periphery of the annual International Monetary Fund's Washington DC convening. The event brought together 125 industry executives and CEOs with diplomats, government dignitaries, Marshall Scholars, and experts for sessions on trade; global markets; and security and transatlantic ties. The Host Committee for the 2019 Marshall Forum included: Sir Kim Darroch, Her Majesty's Ambassador to the United States; Ambassador Isobel Coleman (1987), Chief Operating Officer, Give Directly; Robert Wood Johnson, United States Ambassador to the United

Kingdom of Great Britain and Northern Ireland; and William J. Burns (1978), President, Carnegie Endowment for International Peace.

The Forum focused on strategic and economic efforts to support peace, growth, and prosperity, with the aim of furthering transatlantic dialogue and exchange in the wake of Brexit. Forum Speakers included Thomas Carothers (1978, SVP for Studies), Governor Mark Carney (Bank of England), Ambassador Michael Froman (Mastercard, former Obama US Trade Representative), Ambassador Carla Hills (Hills & Company, former Bush US Trade Representative), Bob Kyle (1979) (former Clinton Special Assistant

to the President for International Trade and Finance), Daniel Price (former Bush Deputy National Security Advisor for International Economic Affairs), Heather Long (Economics Correspondent, The Washington Post), Mark Shafir (1979) (Citigroup), Afsaneh Beschloss (The Rock Creek Group), David Golub (1983) (Golub Capital), Isobel Coleman (1987) (GiveDirectly), Henry Curr, (Economics Editor, The Economist), Sarah Nakasone (2019), General Paul Nakasone (National Security Agency), Paul Sonne (2007) (National Security, Washington Post), Ambassador Bill Burns (1978) (President, Carnegie Endowment), and Sir Kim Darroch (Her Majesty's Ambassador to the United States).

The 2019 Marshall Forum received widespread international press coverage (1 MM+ views) including in The Financial Times, Telegraph of London, Bloomberg, Reuters, The New York Times, and Politico, among others. The program, photographs, and transcripts can be found on the AMS website.

### US UK LEGISLATIVE EXCHANGE

Working with strategic partners Chatham House and Hudson Institute, the AMS hosted its first US UK Legislative Exchange in December at Oxford University (with dinners at the Blavatnik School of Government and Ashmolean Museum) and in London (with meetings at the London Evening Standard and the Houses of Parliament). The educational program supports members of the United States Congress meeting with members of Parliament and British Government through a bipartisan exchange that includes briefs from a wide array of experts, scholars and private sector leaders, and discussions on issues of critical concern to both countries.

The US delegation included: Mike Turner (R-OH-10), Elise Stefanik (R-NY-21), Jim Himes (D- CT-4), Linda Sanchez (D-CA-38), Susan Brooks (R-IN-5) and AMS Board Member Ambassador Isobel Coleman (1987). Marshall Scholar Ben Buchanan (2013) provided a briefing on Artificial Intelligence, and other experts and Marshall Scholars were invited to participate in specific sessions and as guests for select lunches and dinners throughout the four-day program. A total of 22 Marshall Scholars and 23 Government Officials participated.



The UK delegation / program participants / speakers included:

• Ed Vaizey (Cons)

Prev MP Didcot and Wantage

• Baroness Kishwer Falkner (Lib Dem)

· Lord Stewart Wood – (Labour)

· Lord Falconer - (Lab)

Prev Labour Deputy Speaker for the HoL

· Madeleine Moon – (Lab)

**Prev Labour MP Bridgend** 

· John Spellar - (Lab)

**Prev Labour MP Warley** 

· Jo Johnson - (Cons)

Prev Minister of State for Business, Energy

& Indus. Strategy

· Ambassador Peter Westmacott

George Osborne

Prev Chancellor of the Exchequer

David Schiwmmer

**CEO London Stock Exchange Group** 

Lord George Bridges

Prev Under Sec of State for Exiting the European Union

· Rt Hon. Hugo Shorter

Minister for the Americas

· Sir Stephen Lovegrove

Permanent Undersecretary Minister of Defence

• Rt Hon Elizabeth Truss
Secretary of Trade

ASSOCIATION OF MARSHALL SCHOLARS / 5

## Communications

In 2019, the AMS continued to work on increasing the Marshall Scholar profile and visibility through earned and social media. Earned media coverage of the Association's Marshall Forum in 2019 included articles by blue chip outlets such as: The New York Times, Wall Street Journal, Washington Post, Associated Press, Politico, Financial Times, The Telegraph, Bloomberg, and Reuters, among others. This media coverage reached a potential audience of 87 million people.

In November, the AMS ran its annual national poll with Emerson College surveying national perceptions of US UK ties and advanced Scholarship. The poll found that the majority of Americans (62%) support a bilateral trade deal with the UK (13% opposed). This is the second continual year that the poll found strong support despite increased political uncertainty (63% supported in 2018). Americans largely think the nation's alliance with the United Kingdom will be stronger or stay the same upon departure from the European Union. Additionally, nearly 3-to-1 (58%) believe the 'special relationship' with the United Kingdom is even more important today than it was five years ago. 40% of Americans see the British as the most valuable foreign partner and 47% reported shared democratic norms and values as the tie that binds. The poll was picked up by 140 news outlets, with 85.8 million potential audience.

The AMS social media presence continues to grow year-over-year with Instagram experiencing the largest number of new followers in 2019,

followed by Twitter. The AMS guest blog section of the website, where current Scholars, alumni, and other invited guests share reflections and photographs about their time in the UK and other topics of interest, had submissions by Chris Cantillo (2018), Aaron Solomon (2017), and Reylon Yount (2017). The AMS Spring Newsletter, produced by Managing Editor Stanley Chang (1991), focused on Marshall Scholars working in the natural world and the Fall edition highlighted Marshall Scholars and language. Over the course of 2019, the AMS worked with designer and Marshall Scholar Katie Clark (2005) to modernize the AMS brand with a contemporary logo, new color scheme, and refined messaging. Katie directed an extensive threephase brand audit including stakeholder interviews with Marshall Scholars across the generations. The updated brand and style guide were approved by the Board of Directors at the September 2019 meeting. Katie then turned to developing a streamlined new website for the AMS, expected to launch in the first half of 2020.



THE 2019 MARSHALL
FORUM RECEIVED
WIDESPREAD
INTERNATIONAL
PRESS COVERAGE
(1 MM+ VIEWS)
INCLUDING IN
THE FINANCIAL
TIMES, TELEGRAPH
OF LONDON,
BLOOMBERG,
REUTERS, THE NEW
YORK TIMES, AND
POLITICO, AMONG
OTHERS.

# **Funding**

### SCHOLARSHIP SUPPORT

Since 2016, through direct giving and the Endowment, alumni and the British Schools and University Foundation (BSUF), have together given and pledged \$2.1 million to the Marshall Scholarship. In 2019, the AMS supported a Marshall Scholar through the AMS Marshall Scholarship endowment of \$1.2 million created through contributions from 200+ Marshall alumni and a matching grant from Reid Hoffman CBE (1990). In addition, alumni support Marshall Scholarships at their respective alma maters by donations through the AMS to colleges and universities including: Sussex University; Magdalene College, Cambridge; Magdalen College, Oxford; Lincoln College, Oxford; and Emmanuel College, Cambridge / Kellogg College, Oxford. Along with the endowed scholarship, alumni have committed ~ \$900,000 towards Marshall Scholarships at their respective alma maters.

In addition to advocacy and Scholarship support, the AMS provides resources to help bolster the current Marshall Scholars' experience – offering individual and classwide grants. The AMS issued a "Marshall Xtra" grant of 1,000 GBP per scholar to each of the 86 enrolled Marshall Scholars in 2019. The Marshall Xtra grant is intended to enrich each Scholar's time in the UK. In addition to the above grants and resources, the AMS continued to support current scholar activities organized by the current classes – including Thanksgiving dinner (with 141 Marshall Scholars and guests), London and Globe Theater performances (with 74 Marshalls), and a retreat to the Burn in Glenesk, Scotland (with 36 Marshall Scholars).

Overall, the AMS was pleased to have directed ~ \$320,000 in 2019 towards strengthening the Scholarship program in different ways.

### ANNUAL FUND & MARSHALL 2020

The AMS raised ~\$1.7 million in cash and pledges in 2019. Fifty-nine new donors gave in 2019, with their gifts matched twice, both by a Marshall Scholar's matching gift for any new donations and by Reid Hoffman (1990). Over 98% of 2019 annual fund giving came from small donors, who helped us to raise ~ \$125,000 and achieve nearly 20% Marshall participation for our annual appeal.

Looking ahead, the AMS is laying the groundwork for the Marshall 2020 campaign: a one-time, significant fundraising campaign being undertaken to help institutionalize AMS efforts to strengthen the Marshall Scholarship program and transatlantic collaboration. Annual Fund giving in 2019 and 2020 will count towards our Marshall 2020 campaign and is being matched 1:1 by a generous challenge grant from Reid Hoffman (1990).

SINCE 2016, THROUGH DIRECT GIVING AND THE ENDOWMENT, ALUMNI AND THE BRITISH SCHOOLS AND UNIVERSITY FOUNDATION (BSUF), HAVE TOGETHER GIVEN AND PLEDGED \$2.1 MILLION TO THE MARSHALL SCHOLARSHIP.

## **Future**

The AMS is committed to ensuring the Marshall Scholarship program remains a flagship British Government program well into the 21st Century. The AMS will continue to build its biennial Marshall Forum, its US UK Legislative Exchange and other programming, communications and opportunities to amplify Marshall Scholar expertise for public benefit.

Finally, the AMS welcomes a new AMS Board President, Meena Seshamani (1999), as Andrew Klaber (2004) successfully completed his final term as the AMS Board President. Meena, who received her DPhil in Health Economics at the University of Oxford and subsequently earned an MD from the University of Pennsylvania School of Medicine, currently works as the Vice President of Clinical Care Transformation at MedStar Health, in addition to serving as a practicing physician. Over the past years, Meena has served on the AMS Board, and as chair of the AMS Governance Committee. Her core officer team includes Vice President Scott Grinsell ('04), Treasurer William Coquillette ('71), and Executive Director Nell Breyer.

We are grateful to all of you who have committed your time, ideas and resources to strengthen the Marshall Scholarship program, US UK understanding and the Marshall Scholar community. We welcome your ongoing engagement and participation in our efforts in the next year.

Thank you.

Nell Breyer, Executive Director Association of Marshall Scholars

Meena Seshamani, President Association of Marshall Scholars



## AMS LEADERSHIP TEAM

#### **EXECUTIVE COMMITTEE**

PRESIDENT Meena Seshamani VICE-PRESIDENT Scott Grinsell

TREASURER William H. Coquillete

COMMUNICATIONS DIRECTOR Zachary D. Kaufman

CLERK William H. Coquillete

SECRETARY Nell Breyer

DIRECTOR (BRITISH AFFAIRS) Ted Leinbaugh, OBE

#### **CHAIRS OF STANDING COMMITTEES**

#### **CHAIRS OF REGIONAL SELECTION COMMITTEES**

AUDIT SARAH ZHANG
COMMUNICATIONS ZACHARY D. KAUFMAN
DEVELOPMENT MARTY BUDD

FINANCE WILLIAM COQUILLETTE
GOVERNANCE MARTIN GILKES

PROGRAMS BETSY SCHERZER &
EMMA WU DOWD

JANE HAWKINS (ATLANTA) ('76)
PRABAL CHAKRABARTI (BOSTON) ('95)
ADAM MORTARA (CHICAGO) ('96)
A. BENJAMIN SPENCER (DC) ('96)
MARY EDGERTON (HOUSTON) ('76)
JACOB CHACKO (LOS ANGELES) ('00)
DIANE FLYNN (NY)

KATIE CLARK (SAN FRANCISCO) ('05)

#### CHAIRS OF AD-HOC WORKING GROUPS

**DIVERSITY MARGOT SINGER** 

DIVERSITY OUTREACH MARGOT SINGER

ENDOWMENT OVERSIGHT WILLIAM COQUILLETTE

FORUM NELL BREYER & SAJ CHERIAN
STRATEGIC INITIATIVES SAJ CHERIAN & MARGOT SINGER

#### AMS BOARD OF DIRECTORS

PETER BARACK ('65) (FIRST TERM)
SAJ CHERIAN ('97) (FIRST TERM)
JEFF GELL ('97) (FIRST TERM)
LINN HOBBS, OBE ('66) (FIRST TERM)
PARKER HUDSON ('68)
(COMPLETING UNFINISHED TERM)
TED KAMMAN ('85) (FIRST TERM)
ZACHARY D. KAUFMAN ('02) (FIRST TERM)
MARGOT SINGER ('84) (FIRST TERM)
LEN SRNKA ('68) (FIRST TERM)

JACOB CHACKO ('00) (FIRST 2YR TERM)
LAUREN BAER ('02) (SECOND TERM)
MARTIN BUDD ('60) (FIRST TERM)
ISOBEL COLEMAN ('87) (FIRST TERM)
MARTIN GILKES ('97) (FIRST TERM)
SCOTT GRINSELL ('04) (SECOND TERM)
BOB KYLE ('77) (FIRST TERM)
MICHAEL LI ('07) (FIRST TERM)
BETSY SCHERZER ('07) (SECOND TERM)

#### **NON-VOTING HONORARY DIRECTOR**

W. N. HARRELL SMITH (CHAIR OF THE AMS ADVISORY BOARD) ('60)

#### **NON-VOTING EX-OFFICIO DIRECTORS**

CHRIS FISHER (CHAIR OF THE MARSHALL AID COMMEMORATION COMMISSION)
KIM DARROCH (H.M. AMBASSADOR TO THE UNITED STATES)

# **Financials**

#### Balance Sheet, as of December 31, 2018

ASSETS		Endowment (2)	Operations	TOTAL
	Cash and Cash Equivalents	\$ 4,875	\$ 264,601	\$ 269,476
	Other Current Assets (investments)	\$ 1,314,840	\$ 372,630	\$ 1,687,470
Total Assets		\$ 1,319,715	\$ 637,231	\$ 1,956,946

LIABILITIES & EQUITY		End	owment (2)	Operations	TOTAL
	Current Liabilities	\$	-	\$ 11,979	\$ 11,979
	Non-Current Liabilities	\$	_	\$ _	\$ _
	Equity (Fund Balance)	\$	1,319,715	\$ 625,252	\$ 1,944,967
Total Assets		\$	1,319,715	\$ 637,231	\$ 1,956,946

#### Statement of Activities, January 1 - December 31, 2019

REVENUE		Endo	wment (2)	(	Operations	TOTAL
	Donations & Registration Fees	\$	10,238	\$	650,642	\$ 660,880
	Investment Income	\$	229,295	\$	1,081	\$ 228,214
Total Revenue		\$	239,533	\$	649,561	\$ 889,094

EXPENSES		Endo	owment (2)	(	Operations		TOTAL
	Operating Expenses	\$	-	\$	644,552	\$	644,552
	Scholarship-related Grants	\$	54,080	\$	271,666	\$	325,746
Total Expenses		\$	54,080	\$	916,218	\$	970,298
Net Income		\$	185.453	-\$	266.657	-\$	81,204

#### Notes to financial statements

(1) The financial statements presented here are unaudited. The AMS undergoes an annual audit in accordance with Massachusetts'

law governing not-for-profit organizations. The audit of our 2019 financials will be completed in the third quarter of 2020. 2018 audited

financials are available upon request.

- (2) "Endowment" refers to the AMS Marshall Scholarship endowment designated as a fund to support a Marshall Scholarship in perpetuity.
- (3) The AMS received \$207,785 in 2018 designated for scholarship expenditures in 2019. The funds received were included in revenues in 2018, and the related expenditure is included in scholarship expenses in 2019.

## Thank You

#### **Benefactors**

Reid Hoffman (1990)

#### **Leadership Circle**

British Schools & Universities Foundation Patrick Byrne (1988) Doug Kruse (1972) Song Tan (1985)

#### **Supporters**

Martin Lewis Budd (1960) Guy Louis Filippelli (1997) David Golub (1983) Robert P. Gray OBE (1971) Kris Jenner (1984) Eric Maisel (1990) Nellie Mae Education Foundation

#### **Contributors**

Graham Tillett Allison, Jr. (1962) Saundra Babcock-Lumish (2002) Peter Barack (1965) Michael Bender (1984) Harold Frank Branam (1959) Sai Cherian (1997) Mitchell Ferdinand Crusto (1977) Nathan Fagre (1997) Kathryn Fulton Jeffrey Gell (1997)

Elizabeth Harmer Dionne (1992) Jerry Hausman (1970) William Henagan (2017) Dr. Linn W. Hobbs OBE (1966) Warren Ilchman (1957)

William H. Janeway CBE (1965) Edward Glenn Kamman (1985)

Jeremy Lack (1998) Tianhui Li (2007) Thomas Lupfer (1979) McKinsey Match Doug Melton (1975)

James Andy Ozment (2002) Gregory Richardson (1981)

Joseph Seliga (1995)

Kannon Kumar Shanmugam (1993) Shell Oil Company Foundation W. H. Harrell Smith IV (1960)

Kurt Strovink (1992) Kathleen Sullivan (1976) Michael Sulmeye (2004) Alar Toomre (1957) Jesse Lamar White, Jr. (1966) Erica Whittaker (1986)

#### **Friends**

Jennifer Adams (1981) Matthew Adler (2013) Sean Alexander (2016) Dean Allemang (1982) Justin Anderson (2003) Virginia Anderson (1976) William Anton (1988) Jessica Ashooh (2006) Andrea Ashworth (1987) Lorraine Attreed (1977) Byron Gerald Auguste (1989) Bruce Edward Babbitt (1960) Brian Babcock-Lumish (2002)

Daniel Baer (2001)

Amy Josephine Barger (1993)

Carolyn Barnett (2010)

Katherine Susan Barrett Wiik (2000)

Craig Basson (1982)

Katherine Noel Beirne Fallon (1998)

Tildon Belgard (2008)

Mark Robert Matthew Bell (1998)

Kevin Benson (1990) Anne Berens (2010) Jason Berg (1998) Susan Bianconi (1978) Joel Brenner (1969) Hope Bretscher (2015)

Kathryn Ruth Bretscher (1982)

Frances Brodsky (1976) Gabriel Brostow (2004) Patrick Brown (1989) Benjamin Buchanan (2013) Janet Burroway (1958) William Butler (1963) David Campbell (1966) Niko Canner (1994) Jacob Chacko (2000)

Rebecca Chamberlain-Creanga (2001)

Sewell Chan (1998)

Elizabeth Chapman (1965) Samuel Gilmore Charap (2003)

Katie Clark (2005)

William Clarke (2007) continued on back cover

#### FRIENDS (CONTINUED)

Matthew Clawson (2010) Patricia Conrad (1980) Richard Cooper (1956) James Cunningham (1968) Andrew Cunningham (2010) Annamarie A. Daley (1980) **Rhiju Das (1998)** Benjamin Daus-Haberle (2015) Katelyn Davidson (2013) Elizabeth Deutsch (2011) Annmarie Drury (1998) Andrew Ehrich (2010) Jonathan Erichsen (1972) Neir Eshel (2007) Thomas Eugene Everhart (1955) Richard Falkenrath (1991) Douglas Faulkner (1980) Karen Feigh (2001) Kathleen Fickle (1974) Richard Fiddler (1958) Mailyn Fidler (2014) D. Cameron Findlay (1982) **Christopher Forman (1983)** Benjamin Friedman (1966) Richard Friedman (1976) Barry Fujishin (1972) Jon Fuller (1960) Thomas Gaisser (1962) Eric Gardiner (2008) Laura Katherine Gardner (2002) Stephen Garvey (1987) Joshua Alexander Geltzer (2005) Michael George (2015) Martin Gilkes (1997) David Stanton Ginger, Jr. (1997) Walter Glancy (1964) **Andrew Robert Golding (1982)** Joshua Goldman (2002) Stephen Goldmann (1966) Bartholomew Goldyn (1994) **Goldman Sachs Gives Match** Google Match Jefferson Gray (1978) Adam Anderson Grogg (2004) Chris D. Gronning (1977) Lisa Grove (1994) Peter Gunter (1958) Marc Gustafson (2007) Peter Haas (1988) Thomas Halverson (1989) Ulcca Hansen (2001) Rachel Harmon (1991) John Head (1975) Benjamin Murray Heineike (2002) Nikolaus Martin Dale Henderson (1963) **Anthony Hendricks (2007)** Patrick G. Henry (1960) Kurt Herzer (2009) Jonah Herzog-Arbeitman (2019) Caroline Hibbard (1964) Margaret Hilderbran (2019) Hon. Dallas Scott Holmes (1962) Theodore Wayne Hong (1995)

Thomas Horton (1982)

Andrea Howard (2015) Bert Huang (1996) Parker Hudson (1968) **Edward Hundert (1978)** Katherine L. Hunt (1975) Jefferson Hunter (1969) Anya Hurlbert (1980) Kathryn Elizabeth Huston (2008) Jonathan Orszag (1996) Erin Hylton (2014) Steven Jaffe (1977) Shirley Johnson Lans (1956) Robert Jones (1961) Joshua Katz (1991) Zachary Daniel Kaufman (2002) Judd Kennedy (2008) Nannerl Keohane (1961) Alec Kercheval (1980) Thomas Killian (1991) Kraig Samuel Kinchen (1990) Katherine King (2002) Cynthia Kinnan (2003) Jessica Kirkpatrick (2003) Michael Joseph Klarman (1984) Max Kleiman-Weiner (2009) Daniel Klessig (1971) Mona Knock (1997) Philip Kohn (1974) **Timothy Koritz (1978)** Miriam Krieger (2004) Timothy Krysiek (2005) Steven Kussick (1983) Frederick Lamb (1967) Melissa Lane (1989) Jessica Lanney (2010) **Christopher Laumann (2003)** Bryan Wyikoff Leach (2000) Carol Lee (1976) Albert Lee (1997) Theodore H. Leinbaugh OBE (1975) David Roberts (1999) Elizabeth Lewis-Pardoe (1992) Satu Limaye (1986) Matthew Linsley (2008) Wheaton Little (2002) Patrick Liu (2019) Samuel M. Livermore (1973) Christy Lorgen (1992) Colleen Loynachan (2014) Nancy Lublin (1993) Jingyuan Luo (2011) Meghan Majorowski (1998) Samar Malek (2012) Alexei Maradudin (19<u>54)</u> Kimberly Marshall (1982) Jerry Mashaw (1964) Suzette Masters (1981) Jeffrey Norman Mathews (1989) Mark Anthony Matovich (1963) David McCrary (2002) Joshua McDermott (1998) Anya Mary McGuirk (1980) **Austin McKinney (2010)** Terry A. Miller (1965) Frederick Miller (1974)

Jeffrey Modisett (1976) David Morgan (1960) Aroop Mukharji (2010) John Nelson (2011) Jade Newburn (1997) David Newkirk (1974) Samantha Olyha (2014) Alexander Oshmyansky (2005) Norman Owen (1964) Aaron Padilla (1998) John Pagan (1973) Felicia Pagliuca (2007) Alex Palmer (2013) Catherine Parker (1965) **Daniel Pastor (2004)** Pamela Rundle Perrott (1962) Alan Richard Petersburg (1981) Thuy Linh Phung (1989) Todd M. Pierce (1989) Michael Poll (2012) Eileen Pollack (1978) **Gregory Pope (2007)** Alison Post (1998) James Poterba (1980) Lois Potter (1961) Lisa Pruitt (1989) Susan and Tony Quainton (1957) Anna Quider (2007) Julia Rafal-Baer (2006) Rafael Ramirez (1973) Leah Rand (2012) **Rahul Rao (1994)** Jeffrey Rhodes (1987) **Rhodes House** David Rikert (1967) Cheryl Rivkin (1990) Miranda Rizzolo (2015) Steven Robinette (2010) Skyler Ross (2016) Sophie Rutenbar (2007) Matthew I. Saal (1988) Scott and Ruth Sanders (1967) Mary Elizabeth Sargent (1970) Andrew Schapiro (1985) **Betsy Scherzer (2007)** Craig Schiffries (1980) Stephen J. Schneider (1956) Michael Schwam-Baird (2005) Matthew Sellers (2012) Sylvia Marina Sellers-Garcia (1998) Meena Seshamani (1999) **Maulik Shah** James A. Shapiro (1964) Joseph Shapiro (2005) Carla Shatz (1969) **Emily Shearer (2014) Douglas Shier (1968)** Richard Shoaf (1970) **Michelle Shorts** Loren Siebert (1993) Julie Sikkink Lee (1988)

Elizabeth Skomp (1998) Michael Smith (1973) Craig Theodore Snydal (1995) **Douglas Spaniol (1992)** A. Benjamin Spencer (1996) Marc Spiegelman (1985) Sujatha Srinivasan (1995) Leonard James Srnka (1968) James Stasheff (1958) Guy Stevens (1960) Mary Caswell Stoddard (2008) Edward Stolper (1974) Kelly Storrs (2009) Cynthia Marie Sughrue OBE (1985) Jeannie Suk (1995) Alice Sverdlik (2008) **Richard Swanson (1972)** Jason Sydow (1992) Nabiha Syed (2010) Brian Taylor (1987) The Glass Foundation (1971) C. Gomer Thomas (1962) Michael Tomz (1992) Megan Towle (2007) James S. Trefil (1960) Frank S. Trumbower (1959) William Tsutsui (1985) **Garrett Turner (2012)** Eric Twerdahl (2004) Richard Jay Tyner (1970) Rein Uritam (1961) Milada Vachudova (1991) Marisa Van Saanen (2002) Sally Vernon (1964) Patrick Villani (1963) Jordan Wales (2001) Rebecca Walkowitz (1992) **Bradford Walters (1973)** Katherine Weber (2007) Daniel Weeks (2006) Albert L. Wells, Jr. (1978) Matthew Werdegar (1992) Bonna Wescoat (1976) **Donald Truman Wesling (1960)** James Wesner (1961) Charles Whaley (1954) Jacob White (2011) Michael Wilkerson (2010) Lawrence H. Wilkinson (1972) James Williams (2016) Gerard Michael Williger (1985) **Avery Willis Hoffman (2000)** Susanne Wofford (1973) Thomas Wolf (2005) Paul Woodruff (1965) Deborah Yaffe (1987)



Margot Singer (1984)